

R E G I S T E R N O W !

1,000,000,000 CHF investment

7,000,874 hours of work

6,587 experiments

423 researchers

1 medicine



THE MAKING OF AN INNOVATIVE MEDICINE

*Introductory workshops on translational biomedical research,
drug discovery and development*

**BIO-698 resumes Thursday September 11. 2025
4:15 PM @ CM013**



Judge Prof Dr med Olaia Naveiras



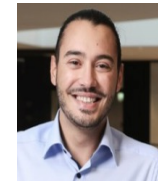
With Timothee Ferrari MD PhD cand



Sciences de la Vie -SV



With Justine Epiney MD PhD cand



Mehdi AliGadiri MD PhD cand



Prof Roger G. Clerc

The Making Of An Innovative Medicine – class schedule

Thursday's @ 4-6 PM except 04.12/11.12.25 @2-6 PM



- Session 1: Scope of the course _ general organization _ case study**
11.09.25 *Embracing a career at the heart of biomedical research !?*
CM013
- Session 2: Historical perspective: the modern pharmacy**
18.09.25 *Advent of modern medicines - placebo controlled drug development*
CM013
- Session 3: Introduction to translational research: crossing the bridge**
25.09.25 *A chasm has opened wide between biomedical research and patients in need*
CM013
- Sessions 4-5: Therapeutic target identification I & II**
02-09.10.25 *“me too” vs a wealth of innovative targets _ small MW cpds vs biologicals*
CM013
Early front loading of biomarker identification for cohort stratification
- Session 6: Structure based drug design _ medicinal chemistry_low/high throughput screening assays_ multiple parallel optimization_ML-powered screens**
16.10.25 *Setting up screening assays, the robotics, the million cpds libraries*
CM013
- Session 7: Therapeutic modalities biologicals–peptides : today’s - tomorrow’s pharmacy NBEs**
30.10.25 *Challenges (cost of goods - healthcare payers) and opportunities*
CM013

The Making Of An Innovative Medicine - class schedule

Thursday's @ 4-6 PM except 04.12/11.12.25 @2-6 PM



Session 8: **Personalized Healthcare** PHC _ precision medicine

06.11.25 *How PHC started: from a single case to a paradigm change*

CM013

Session 9: **Pharmacogenetic** polymorphisms, Pharmacogenomics

13.11.25 *Interindividual variability toxicity in response to medicines*

CM013

Session 10: **In vivo pharmacology, investigative toxicology** with Nathalie Brandenberg PhD eMBA CEO

20.11.25 *Preclinical research ends up with IDB's, FDA guidelines for FIH*

CM013

Doppl Ltd

Session 11: **Clinical research** _ phase 0, phase I, II, III, IV with Raphael Sommer PhD Bristol Myers Squibb

27.11.25 *The long and complex experimental procedures with human patients*

CM013

Intellectual property _ integrity in research _ my genome vs our genomes

Why are patents essential to new medicine/biotech development

Session 12: **Health Hackathon – Hacking medicine I** with T. Ferrari & M. Ali Gadiri MD PhDs confirmed !

04.12.25 *Pitches –building teams – hacking problem - 5Ws – brainstorm*

starts @ 2PM ! CO017

Session 13: **Health Hackathon – Hacking medicine II** with judges Prof Olaia Naveiras - Prof James Habib

11.12.25 *Building up solutions – make it better - final presentations*

starts @ 2PM ! CO017

WORKSHOP LISTING - THE MAKING OF AN INNOVATIVE MEDICINE BIO 698-HS2025 in CM013

! NON EXHAUSTIVE LISTING - SUGGESTIONS WELCOME !

sessions	workshops	speaker/s
S02 (18-09-25)		
historical medicines	penicilin: impact, whose invention ?	
hopping on giant shoulders	prozac at the core of psychiatry	
	vaccine discovery:smallpoxJennerTodaymRNAvaccine	Eugenio
	artemisinin and malaria	
	insulin-Banting Best et al. beagle dog	
	slide51-X-ray image DNA-Rosalind Franklin	
	cyclosporin from soil sample to life saver	
S03 (25-09-25)		
translational research	expanding scope of translational therapies	
from bench to bedside and back	chronotherapy,circadian clock,sex,longevity	Solomon
	CAR-T, TCR-T cell therapies in "cold" tumors	
	Y chrom loss in immune cells drives cancer	
S04 (02-10-25)		
therapeutic target identification	th. target identification using a phenocopy screen	Justine
S05 (09-10-25)		
therapeutic target identification	nocosomial inf/MRSA/phage antibacterials	
	Crispr/Cas9 gene editing huntington disease	
	AI in drug discovery / ML-powered medicine	Lou
	AIDS - Lenacapavir : end of plague ?	
S06 (16-10-25)		
structure based drug design	macrocycles and non druggable targets	Benedikt
	chemoproteomics - NMEs	
	AIDS HIV from deadly virus to chronic disease	
S07 (30-10-25)		
therapeutic modalities - NBEs	rare diseases repurposing medicines	Jana
	biologics on the rise-MABs medicines & more	Eleni
	RNA therapeutics, antisense medicines	
	Wnt pathway - PROTACs vs molecular GLUEs	
S08 (06-11-25)		
PHC personalized healthcare	BRCA1/2 preventive surgery/tumor board	
Human genomics	4P medicine-GWAS-Personalized Health Care	Frederico
	disease enabling biomarkers/micro RNAs	
	AZ-biomarker BD-tau yet still no curative drug	
	centenarian host isoallo-LCA bile acid bacteria	
S09 (13-11-25)		
pharmacogenetic polymorphism	Pharmacogenomics	Greta
	deCODE Inc pharmgenomic/iceland genealogy	
	ageing and thanatophobia	
S10 (20-11-25)		
in vivo pharmacology	guest speaker : profiling MABs on organoids	Nathalie B
toxicology	organoids-drug discovery - CF patients	Tianhao + Alice
	thalidomide repurposing multiple myeloma	
S11 (27-11-25)		
clinical research	SMA gene therapy - pay for performance	
	most common genetic defect : cystic fibrosis	
	guest speaker: profiling biologics in clinical research	Raphael S
	guest speaker profiling cell therapies	
	gender medicine comes of age ?	
S11 (27-11-25)		
intellectual property/integrity	23andMe - my genome	
	biopatents - biosimilars	
	SMA gene therapy - pay for performance	
	patenting natural products ?	
S12 (04-12-25) starts @ 2PM	Hacking medicine	all + invitees
S13 (11-12-25) start @ 2 PM	Hacking medicine	all + invitees



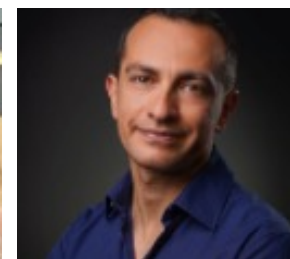
Workshops

The Making Of An Innovative Medicine

(today's class)



Prof O Naveiras



Prof J Habib

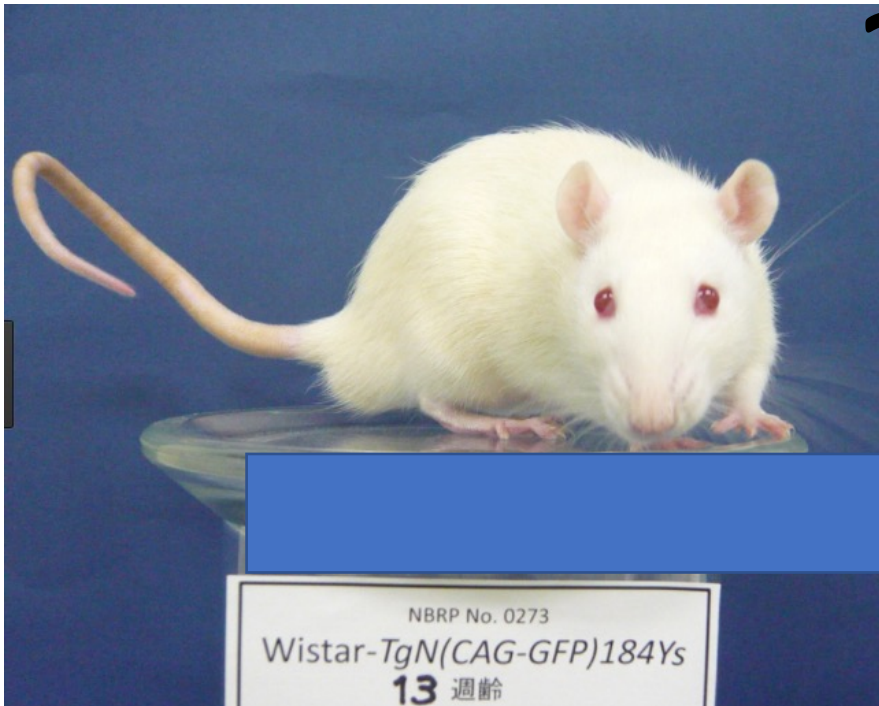


- Clinical research_early and late clinical trials of novel medicines (internal conference website ICH)
- Submit the IND (to authority and ethics body)investigational new drug application IDB
- First-in-human FIH trials
- Placebo - Nocebo





- Now that it works in the rat, will it work in human ? individualized cohorts ?
- Or the converse : no beneficial effects – even reversed therapeutic index (TI) in rodents and benefit in human cohorts



?



?

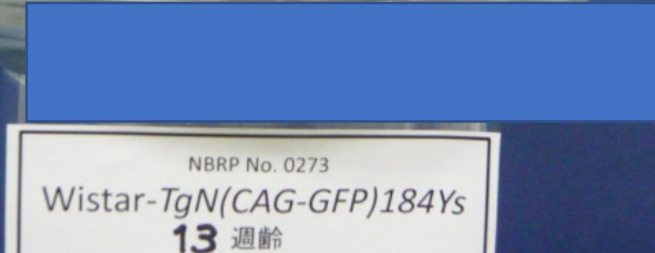
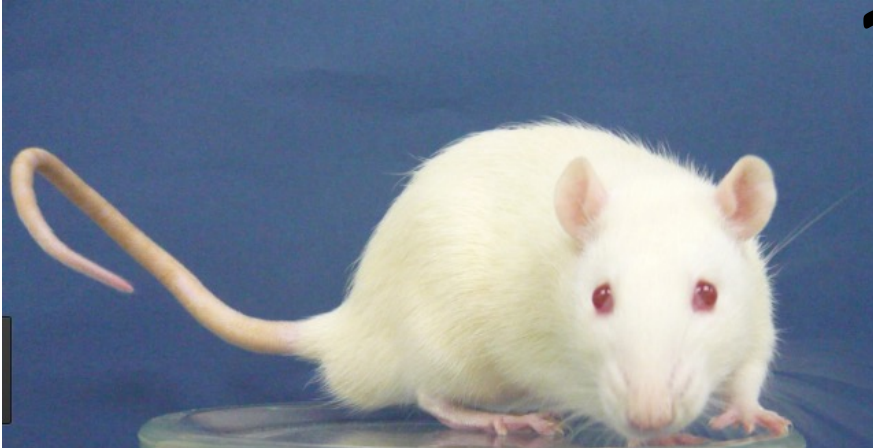
Clinical development – an experiment with human subjects



- Or else...all these efforts only good for the rats ?!

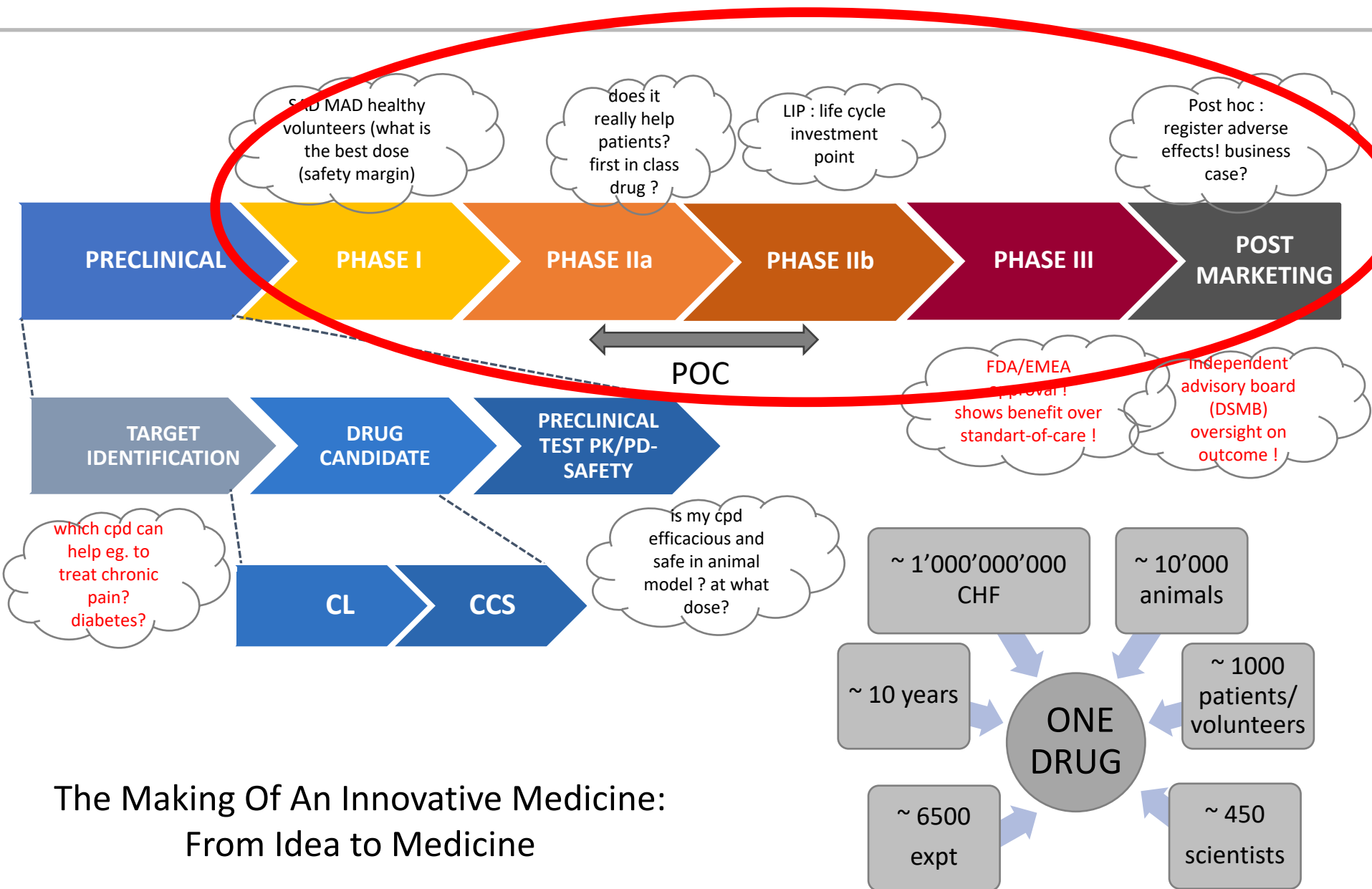


will it eg. work in geriatric clinic ?
sex/age/colour bias ?



Will it work in pediatric clinic ?

Drug discovery : the value chain _ clinical development



The Making Of An Innovative Medicine:
From Idea to Medicine

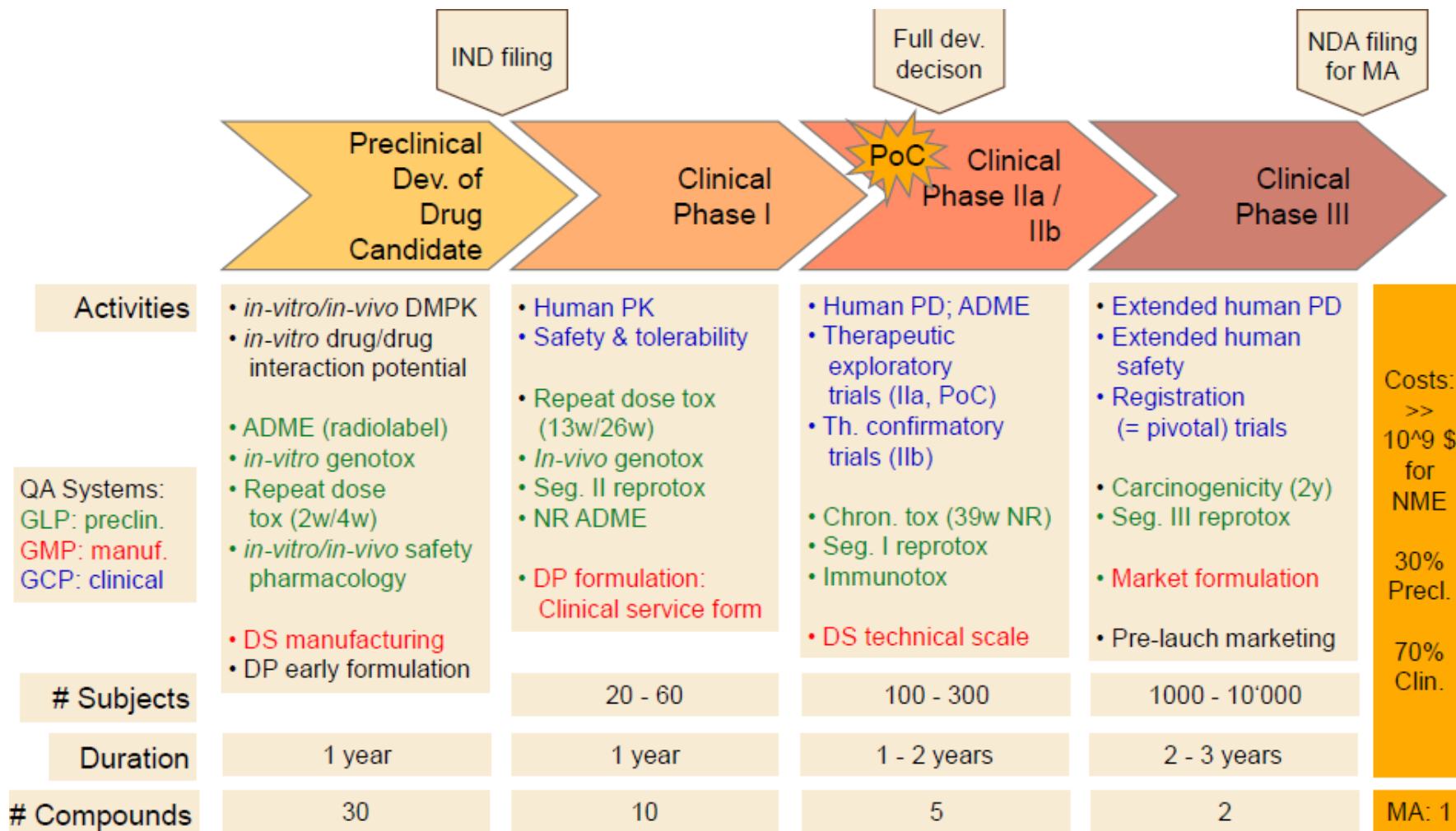


- In vitro pharmacology
- In vivo animal pharmacology, PK, PD
AUC, C_{max}, DMPK, IDB, IND filing
- Safety assessment for FIH trials
- Investigative toxicology
(toxicogenomics)
- Drug-drug interaction
- “off target”

**THE BIGGEST RISK FOR
HUMAN BEEINGS IS NOT
TO GET A MEDICINE !**



Preclinical-clinical pharmacology : the value chain



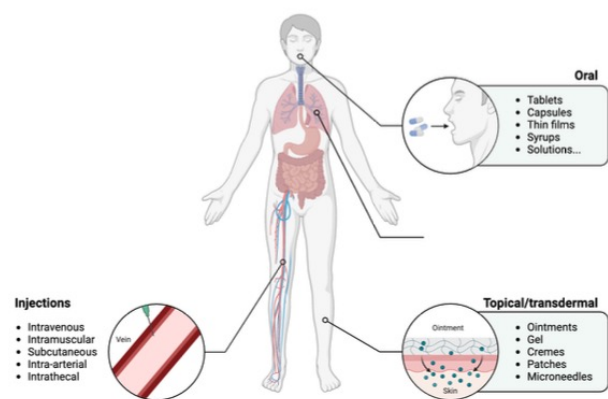


Pharmacology, DMPK, ADME

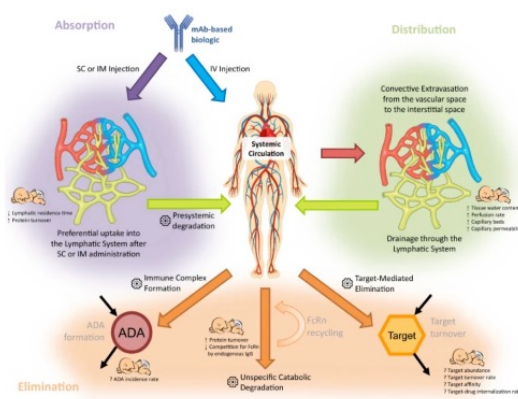


DMPK -drug metabolism and pharmacokinetics : considers the biotransformation of a drug and assessment of its pharmacokinetics

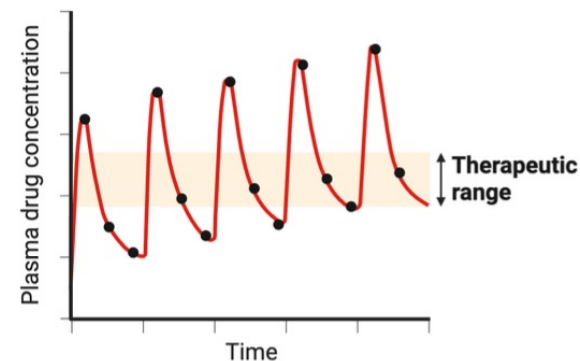
Pharmacokinetics is the description of a the drug journey from its administration to the elimination «body on drug»



Administration



Disposition and elimination of the compound from the body



Plasma drug concentration allows to monitor and understand drug disposition

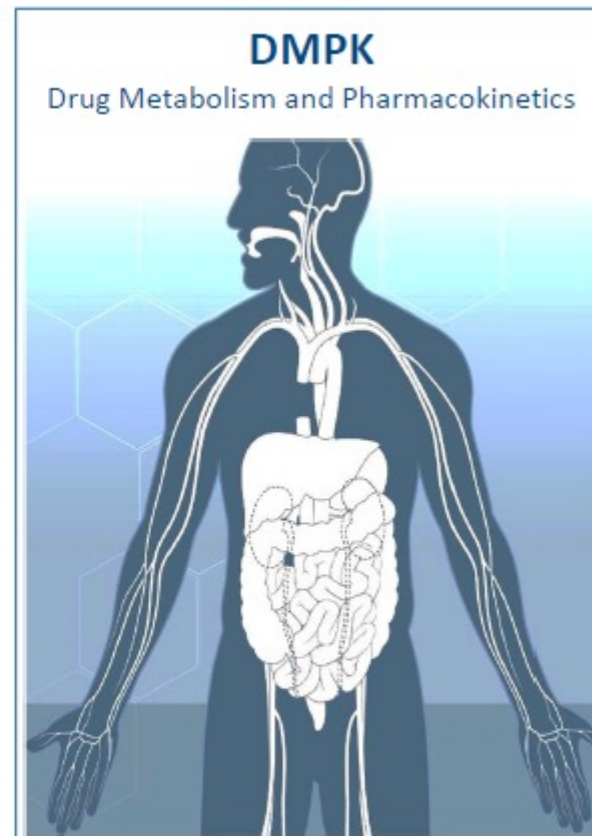
The biggest risk for human beings is not to get a medicine : when benefits outweigh the known risks



Pharmacology, DMPK, ADME



- **Pharmacokinetics (PK)** and **pharmacodynamics (PD)** are important fields of pharmaceutical sciences for investigating disposition profiles and the pharmacological efficacy of drugs under various experimental and/or clinical conditions.
- **Pharmacodynamics (PD)** is the study of the relationships between the concentration of a drug and the effect site (where target enzymes or receptors are located) and the magnitude of its pharmacological efficacy **(drug → body)**.
- **Pharmacokinetics (PK)** is the study of the way drug molecules behave in the body after administration **(body → drug)**.
- Four distinct and interrelated processes occur between the administration and elimination of drugs from the body. These sequential events are called **ADME** process, i.e., **absorption, distribution, metabolism, and excretion**.



PK : ADME (or DMPK) process



A

Absorption:

The process (rate and extent) of compounds or drugs entering the blood circulation from their site of administration.

D

Distribution:

The dispersion or dissemination of compounds or drugs throughout the fluids and tissues of the body.

M

Metabolism (biotransformation):

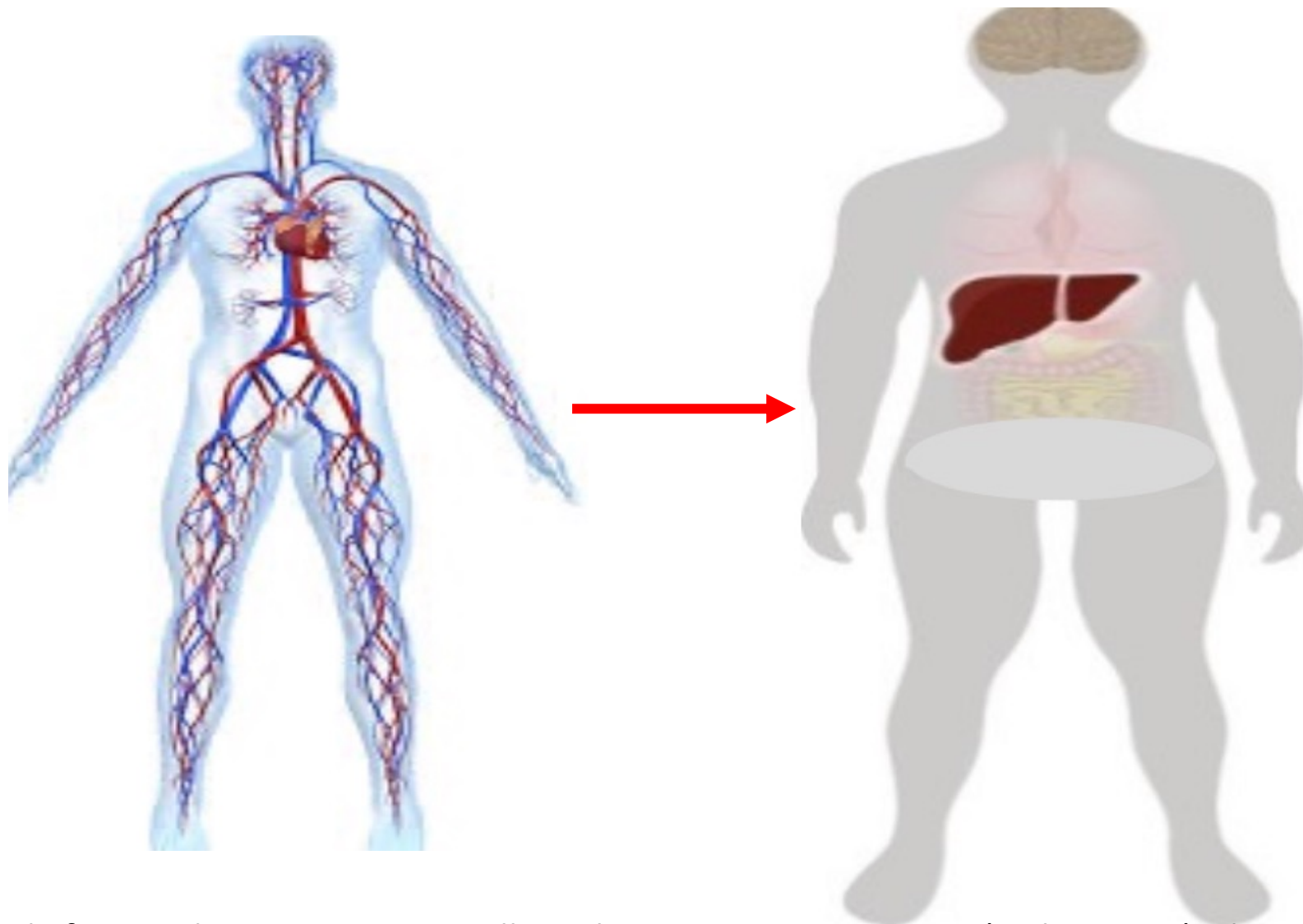
The transformation of (lipophilic) parent compounds or drugs into more hydrophilic metabolites that can be excreted into bile or urine.

E

Elimination/excretion:

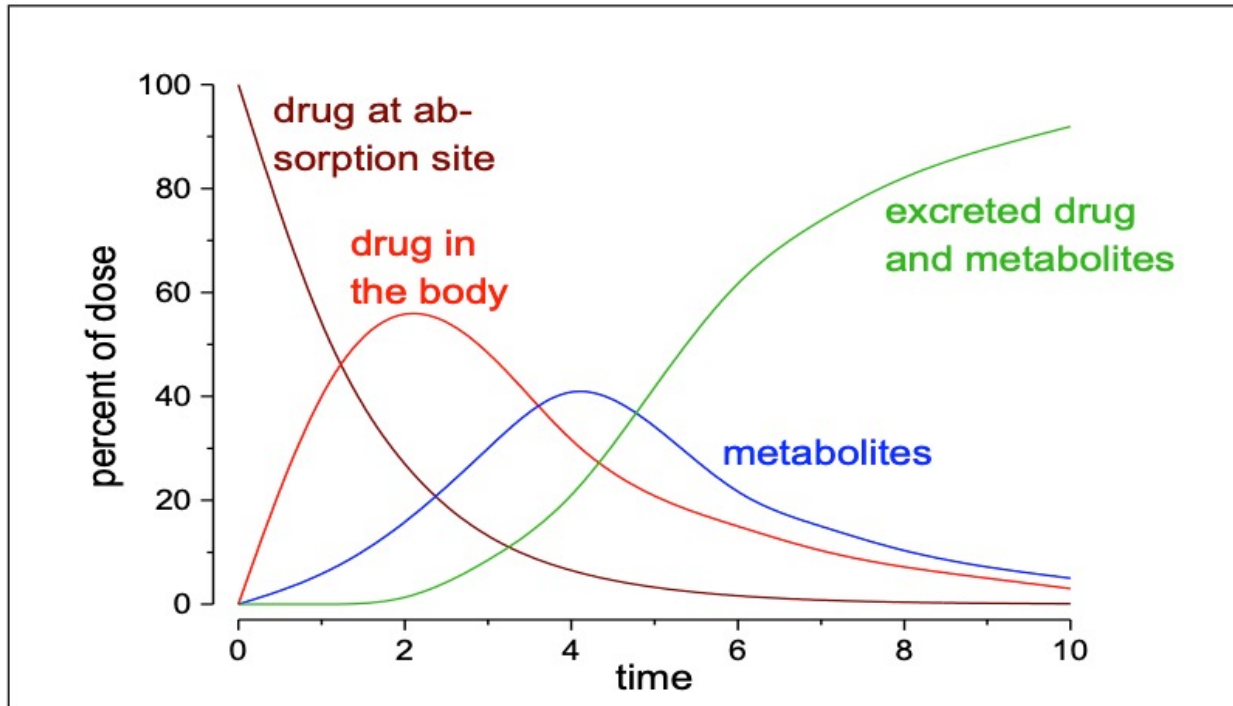
The removal of compounds or drugs from the body either unchanged and/or as metabolites.

From plasma PK to tissue PK : drug exposure is key to efficacy



only few medicines active virtually without systemic exposure (eg lipstatin (Orlistat®))

PK : drug exposure is key to efficacy



AUC = area under the concentration-time curve

C_{max} = maximum concentration

Clearance (CL) = Dose/AUC

Volume of distribution (Vd_{ss}) = MRT*CL

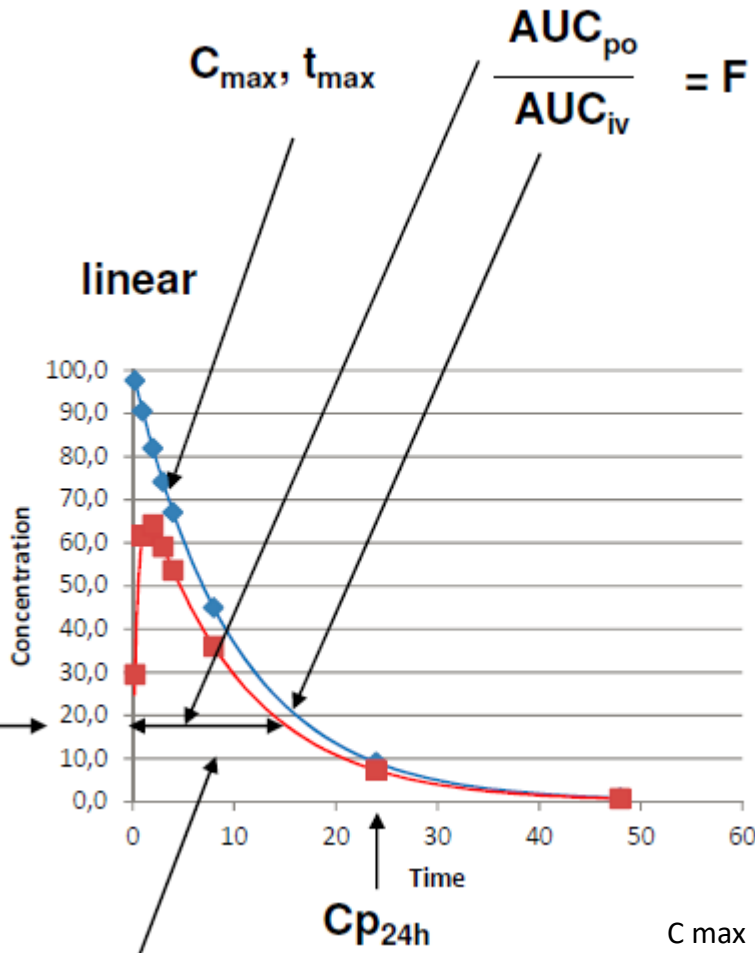
Half-life (t_{1/2}) = ln2 / lambda

Bioavailability (F) = (Dose IV * AUC_{po}) / (Dose PO * AUC_{iv})

PK *in vivo* – "body on drug"



— iv
— po



- AUC Area under the curve (from PK data analysis)
- C_{max} Peak Concentration (from PK data analysis)
- T_{max} Peak time (from PK data analysis)
- Elimination Rate Constant (λ_z , from PK data analysis)
- Elimination Half-life $t_{1/2} = \ln(2)/\lambda_z$
- F Bioavailability = AUC (po)/AUC (iv)
- Volume of Distribution $V(t)$
 - $V_z = CL/\lambda_z$
 - $V_c = D/C(0)$
- CL: Total Body Clearance $D / F = AUC_{po} * CL = AUC_{iv} * CL$

C_{max} : the peak serum concentration of a therapeutic drug

T_{max} : The amount of time that a drug is present at the maximum concentration in serum.

PK, ADME, PD - in silico simulation

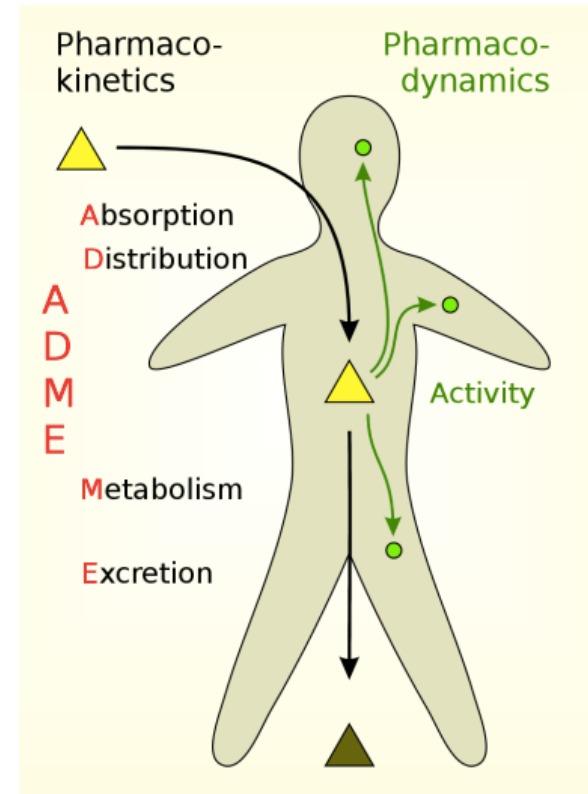
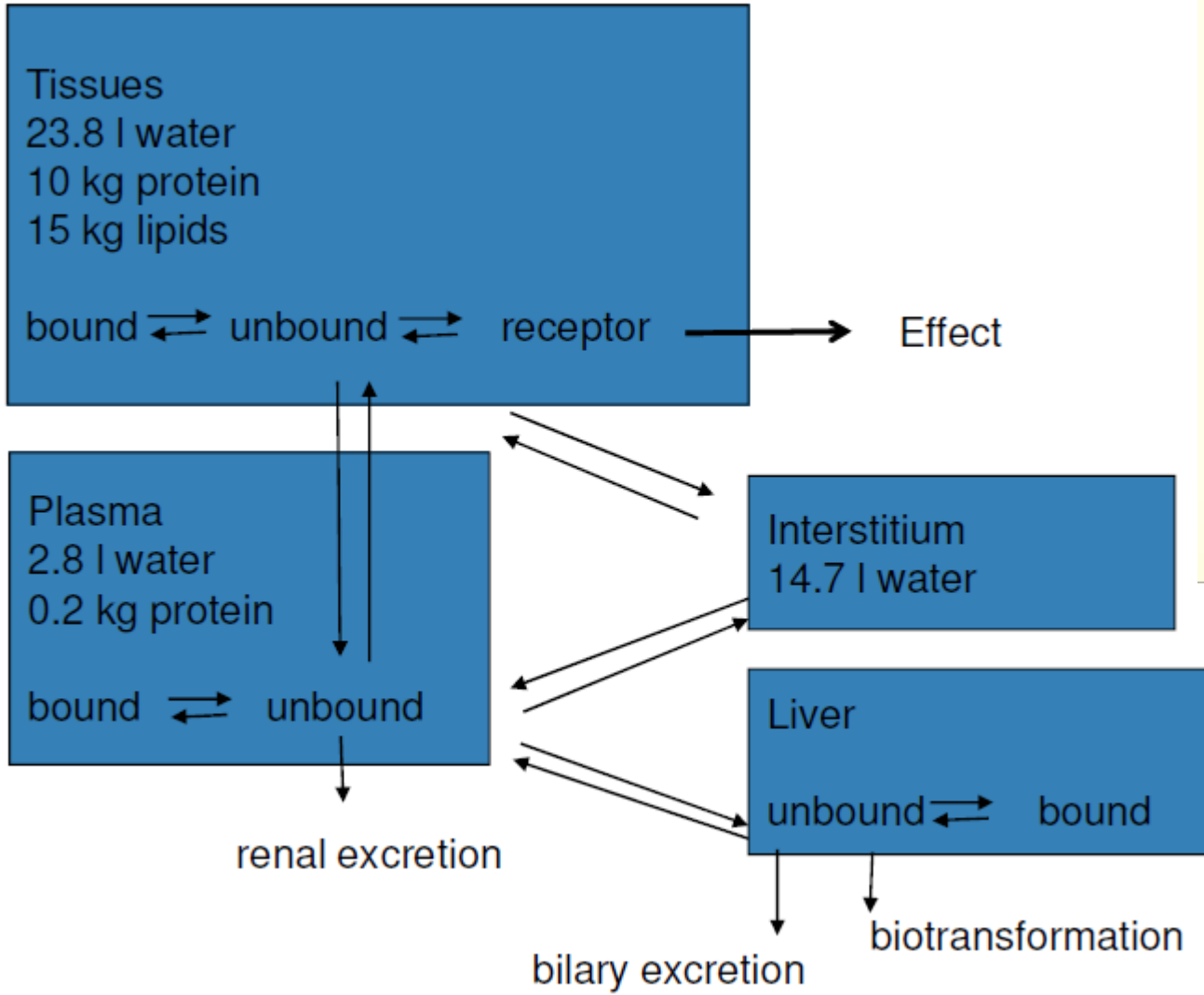


Fraction unbound

$$f_u = \frac{A_{unbound}}{A_{total}}$$

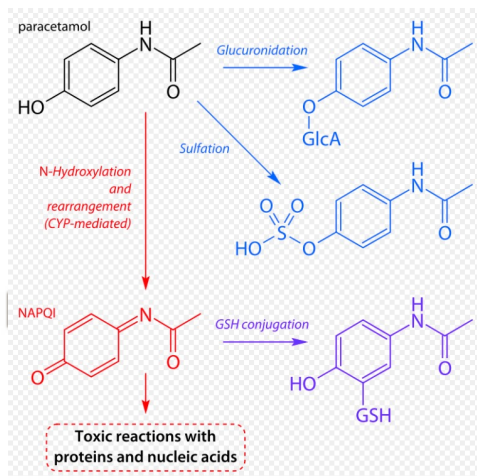
A_ amount of drug

C=concentration of drug





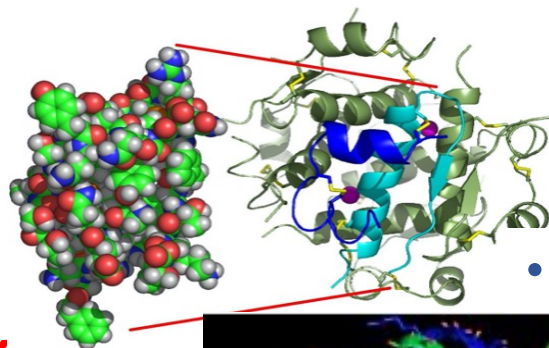
- Paracetamol



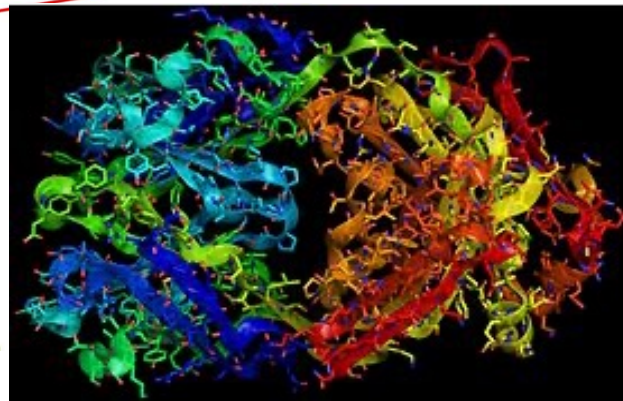
- Cyclosporin

- Insulin

- MABs

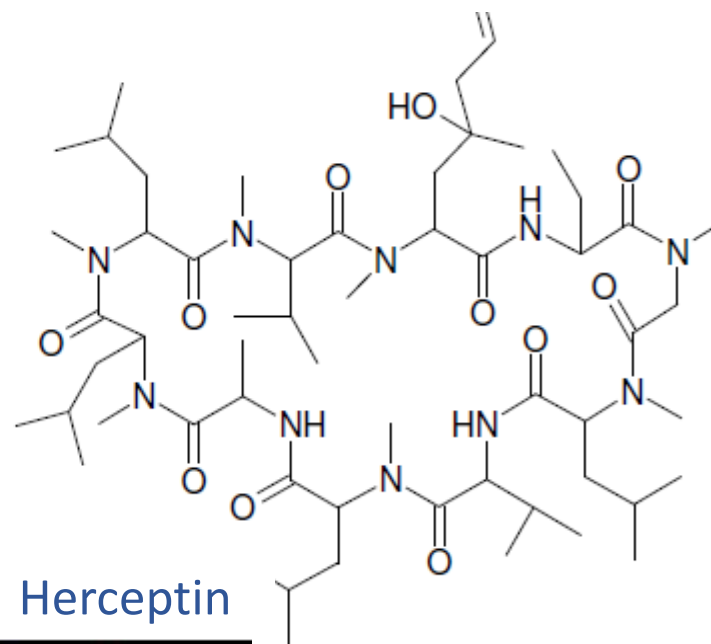


**WILL IT WORK
IN THE
CONTEXT OF A
LIVING
ORGANISM ?**



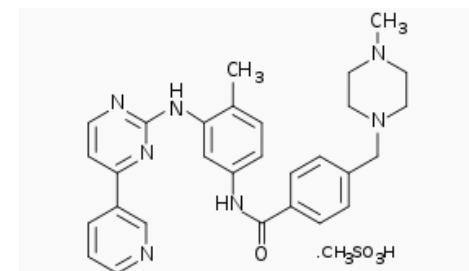
Modélisation de la molécule de trastuzumab

- Sandimmun



- Herceptin

- Gleevec



Structure chimique du mésilate d'imatinib

PK : ADME process



Pharmacokinetic Aspect	Small Molecules	Monoclonal Antibodies (mAbs)
Absorption and Bioavailability	Typically administered orally ; absorbed through the gastrointestinal tract with varying bioavailability based on physicochemical properties.	Administered parenterally (e.g., intravenous or subcutaneous injection); poor absorption via the gastrointestinal tract; bioavailability depends on administration route and target antigens.
Distribution	Can diffuse across cell membranes to reach intracellular targets; small size facilitates widespread distribution, including the ability to cross the blood-brain barrier .	Predominantly remain in the extracellular space due to large size; cannot cross cell membranes ; limited to vascular and interstitial compartments, restricting access to intracellular targets.
Metabolism	Primarily metabolized in the liver by cytochrome P450 enzymes, leading to active or inactive metabolites.	Undergo catabolic processes rather than traditional metabolic pathways; broken down into peptides and amino acids by proteolytic enzymes with minimal liver enzyme involvement.
Elimination	Eliminated mainly through renal excretion or biliary secretion , based on size, charge, and lipophilicity.	Eliminated via target-mediated drug disposition (TMDD) ; drug-target complex is internalized and degraded, leading to nonlinear pharmacokinetics with varying clearance rates.
Half-Life	Generally have shorter half-lives , often requiring multiple daily doses to maintain therapeutic levels.	Exhibit longer half-lives (days to weeks), due to size, Fc receptor interactions, and recycling mechanisms, allowing for less frequent dosing.

PK : Absorption process



Drug specific factors affect eg. oral absorption of small molecules eg pK

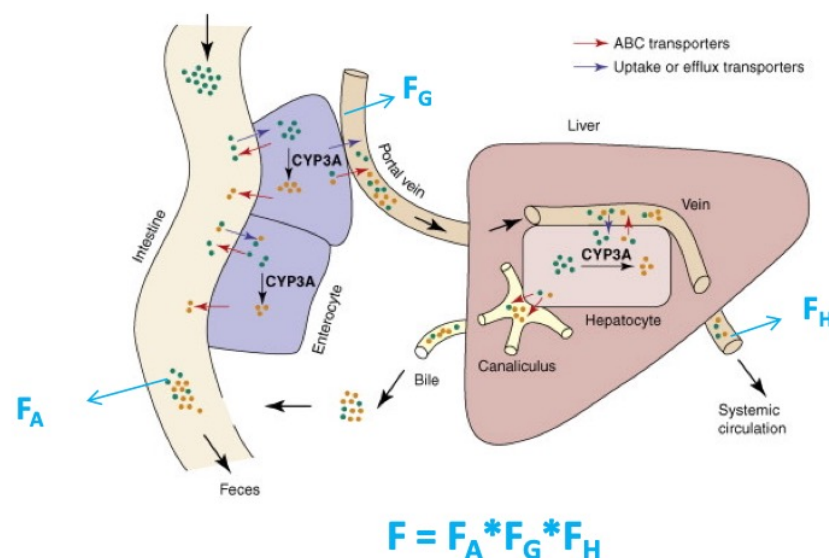
- Solubility/ Dissolution (pKa, lipophilicity, size)
- Stability in the GI tract
(chemical/enzymatic stability)
- Permeability (pKa, lipophilicity, size)
- Active and facilitated transport mechanisms

Absorption in vitro models

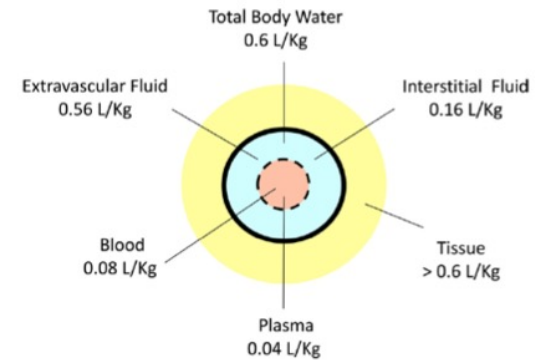
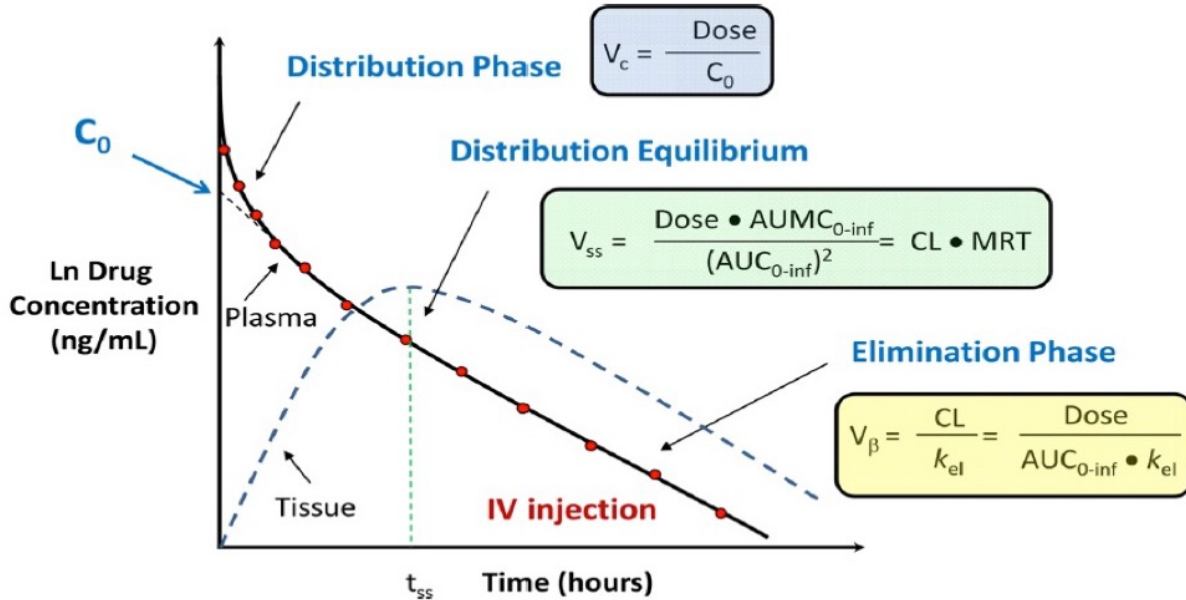
- Caco-2 cells
- MDCK cells
- PAMPA
- ORGANOIDS

System specific parameters affecting (oral) absorption:

pH, intestinal transit time, motility, transporter, enzyme expression



ADME : distribution process



$$V_{ss} = V_p + \sum \left(\frac{f_{u_p}}{f_{u_t}} \right) V_t$$

Definition: $V_d = \frac{\text{Amount of drug in body at equilibrium}}{\text{Plasma drug concentration}}$

ADME – metabolism and excretion process



Metabolism (chemically converted metabolites (may serve as biomarkers !
Genetical differences (polymorphisms) can lead to overdose !

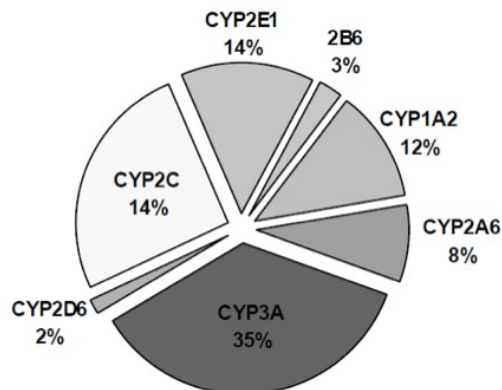
Hepatic metabolism

▪ Oxidative metabolism

- Referred to as **Phase I** metabolism as frequently the first metabolic step

▪ **Cytochrome P450** enzymes are key contributors to small molecule metabolism

- **CYP3A4** is the main enzyme



▪ Conjugation

- Referred to as **Phase II** metabolism as frequently following oxidative metabolism
- However, conjugation may also occur as first step
- UGT (glucuronidation) or SULT (sulfation) are primary conjugating enzymes

▪ Other metabolically active enzymes

- FMO (flavin mono-oxygenase), AD or XO (aldehyde or xantine oxidase), ADH (alcohol dehydrogenase), carboxylesterases

Small molecules

1, Paine et al. (2006) *Drug Metab and Dispos* 34: 880-6

Excretion : route dependent on size and physicochemical properties ; eg. alcohol expired as gas, larger less polar medicine in bile, small polar moieties in urine etc.

ADME – drug clearance

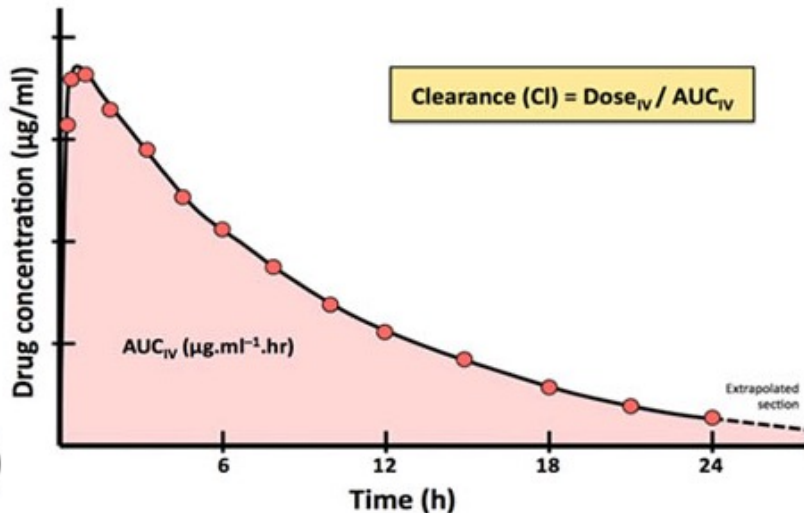
elimination rate over concentration



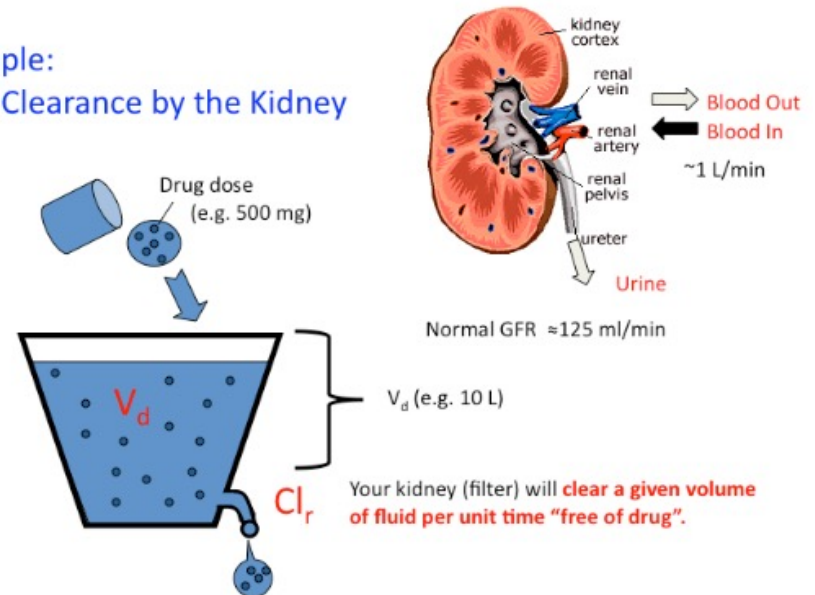
$$CL = \frac{\text{Dose}}{\text{AUC}}$$

CL represents the proportionality constant between concentration and rate of elimination or upon integration dose and AUC

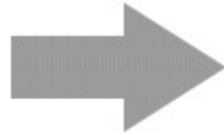
- **Apparent CL** refers to the observable clearance in blood or plasma (CL_b or CL_p)
- The apparent CL may be a composite of the contribution of various organs (**frequently liver and kidneys**)
 - Elimination of drug occurs by excretion and metabolism
- **Unbound intrinsic CL** ($CL_{u_{int}}$) refers to the actual cellular clearance without any limitations caused by tissue perfusion
 - $CL_{u_{int}}$ is not directly observable *in vivo*



Example:
Drug Clearance by the Kidney



Pharmacology during preclinical and clinical development: pharmaceutical formulation (galenics) is key



An active ingredient has to be incorporated into a suitable form of administration so that it can be transported to the part of the body where it is needed.

Medicines are required to:

- Contain an accurate dose
- Make active substance available for absorption
- Be stable
- Be convenient to administer and easy to take
- Be produced economically according to Good Manufacturing Practice (GMP)

**The biggest risk for human beings is not to get a medicine :
when benefits outweigh the known risks**

The Making Of An Innovative Medicine: a look at the real world



Phase I

Initial clinical trials to establish safety

Phase II

Clinical trials to establish efficacy

Phase III

Clinical trials to establish clinical benefit

Phase IV

Post-marketing studies and surveillance



Basel - the largest Life Science Hub of the world dixit Gilbert Ghostine, board president of Sandoz Ltd

The Making Of An Innovative Medicine: a look at the real world Phase 0 Phase I Phase II Phase III clinical research (8:12)

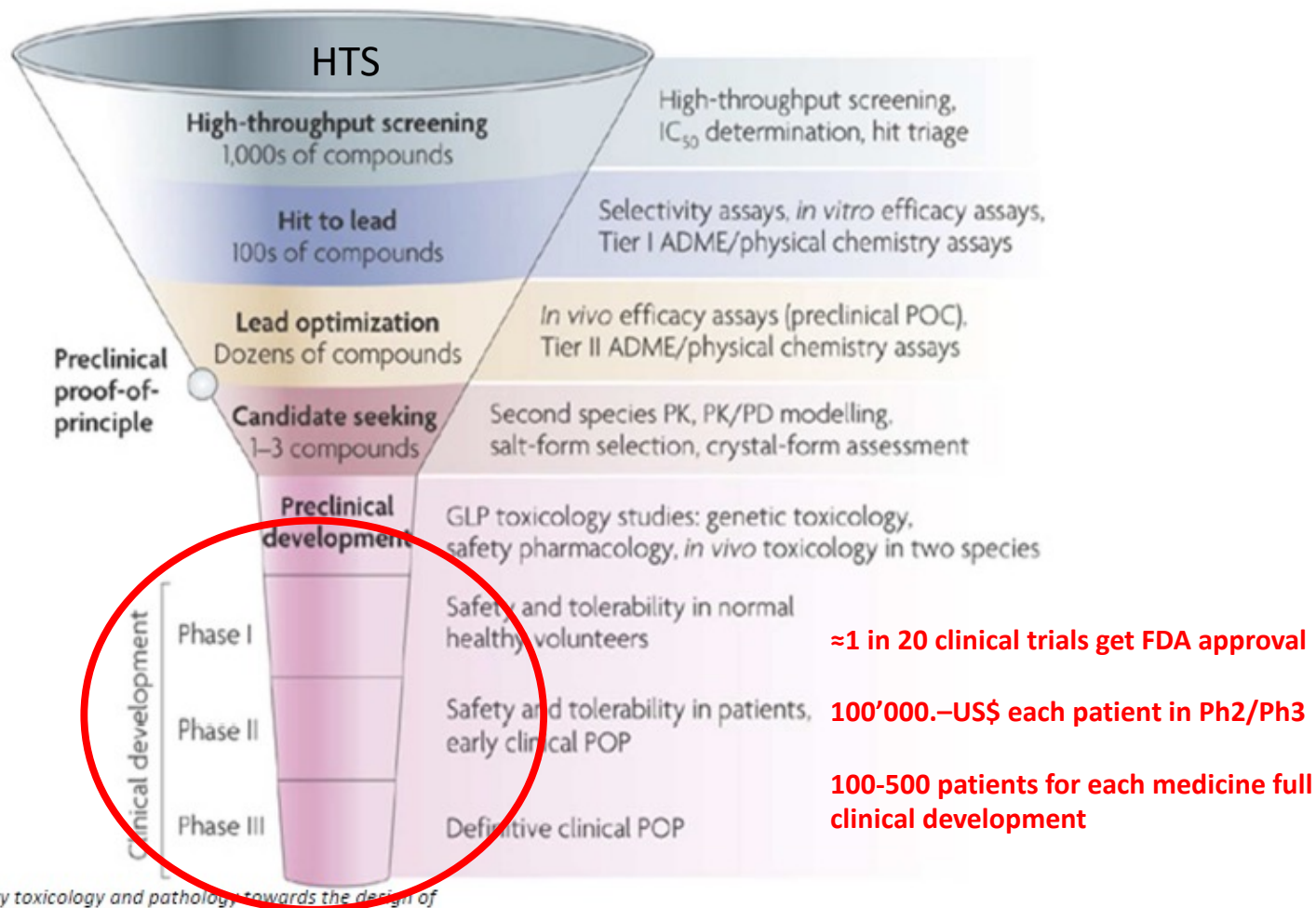


<https://www.youtube.com/watch?v=attNofZ7AnY>

The new medicine development process 1:20 000 makes it !



Ca. 10-15 years
Ca. 100-700 mio \$



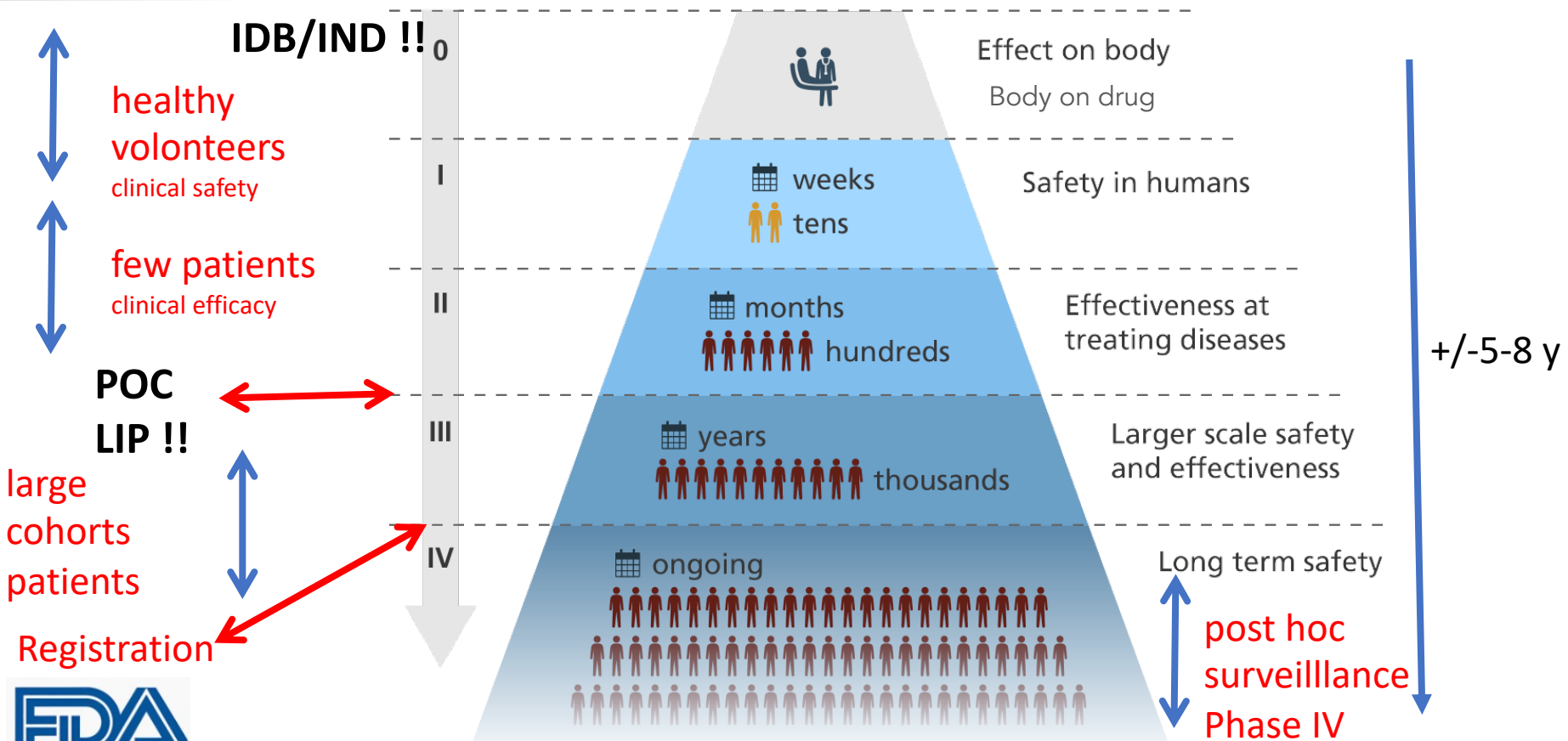
The application of discovery toxicology and pathology towards the design of safer pharmaceutical lead candidates

Jeffrey A. Kramer, John E. Sagartz & Dale L. Morris

Nature Reviews Drug Discovery 6, 636-649 (August 2007)

Clinical development = clinical research

DOUBLE BLIND PLACEBO CONTROLLED TRIALS



NOWADAYS ADVERSE EFFECTS IN AS FEW AS 1/100 000 PATIENTS MAY FORCE WITHDRAWING OF A NOVEL MEDICINE FROM THE CLINIC !

 healthy  affected

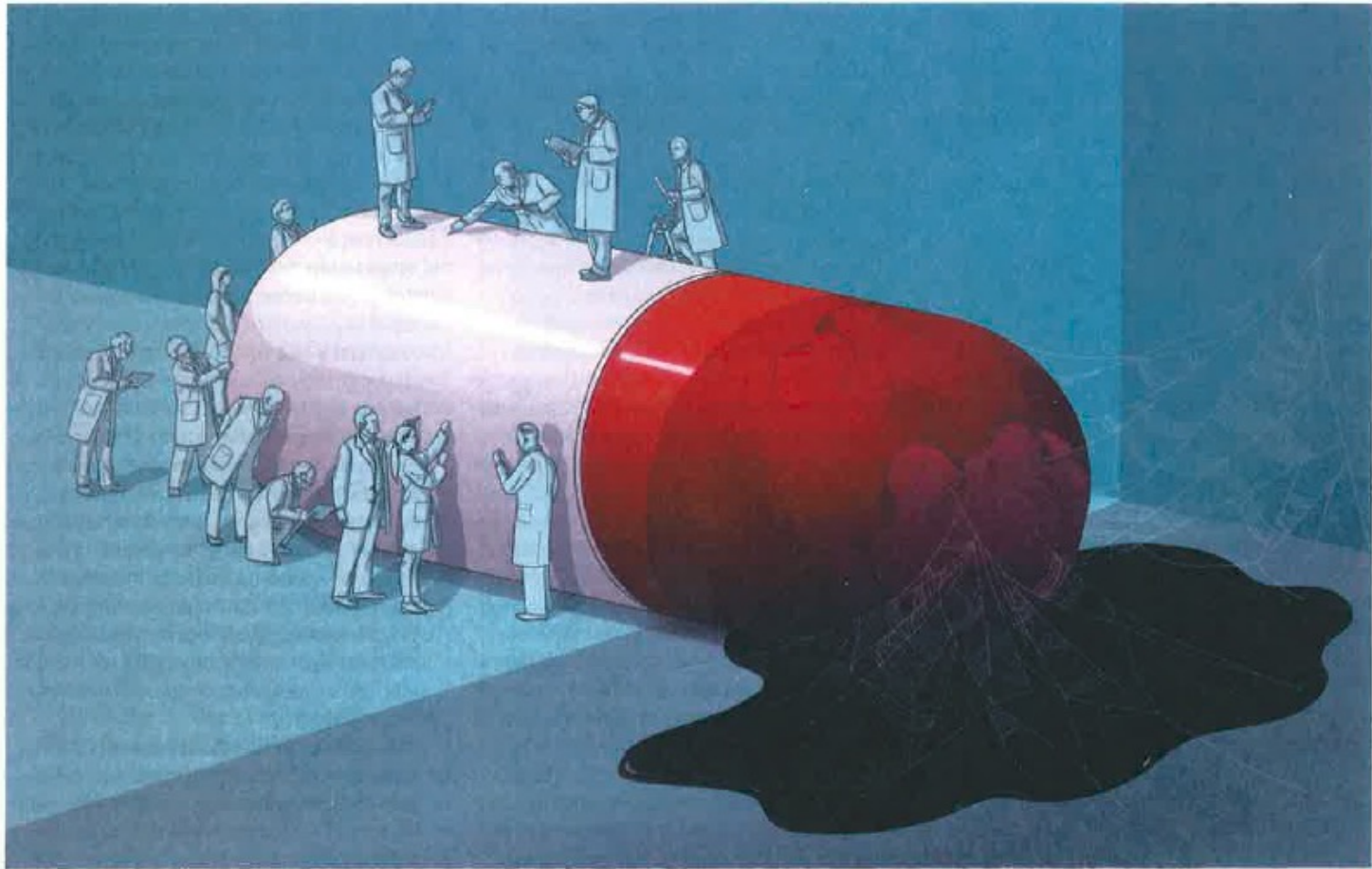
ETHICS COMITEES ARE INVOLVED IN EACH CLINICAL TRIALS PROTOCOLS - EACH CLINICAL TRIAL IS HANDLED NATIONALLY (SEPARATELY FOR EACH COUNTRY)



Efficacy and safety (adverse effects) is what patients care first !



ILLUSTRATION BY RICHARD WILKINSON



**Consider drug efficacy and safety
before first-in-human trials - FIH**

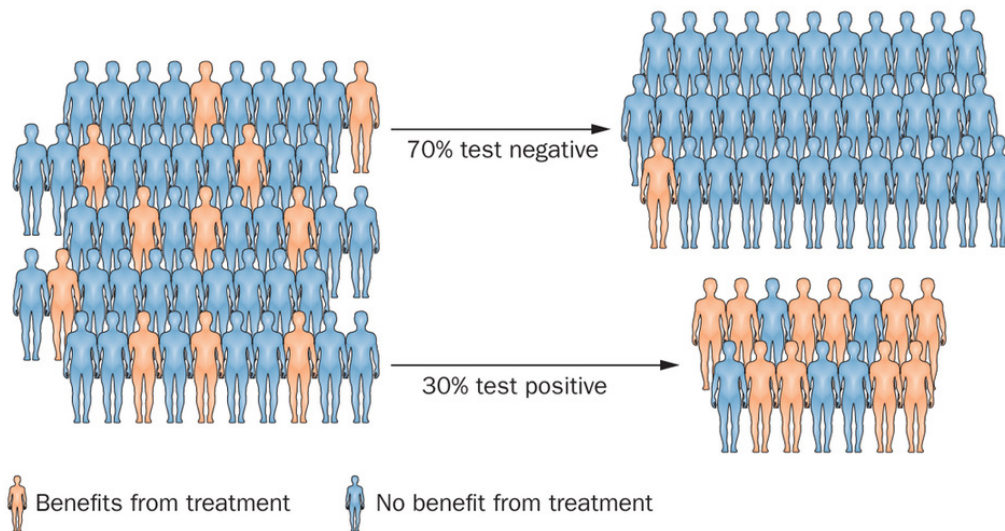
Clinical development in medical practice Phase 0-I (FIH) with medic students @ ERs



Clinical research revisited, the responders vs non responders



- **STRATIFICATION OF THE COHORTS IN GROUP OF RESPONDERS – NON RESPONDERS - PERSONALIZED HEALTHCARE !**
- **DOUBLE BLIND PLACEBO CONTROLLED TRIALS HAVE EMERGED AS STANDART APPROVED PROCEDURES FOR CLINICAL TRIALS**



Placebo are inert tablets, sugar pills

**“NEGATIVE
CONFOUNDING
EFFECTS” MAY
BLURRED
EFFICACY OF AN
INNOVATIVE
MEDICINE !**

*The “one pill fits all” concept no longer supported as each group of individuals carry a different blueprint !
An extraneous variable that wholly or partially accounts for the observed **effect** on disease status*

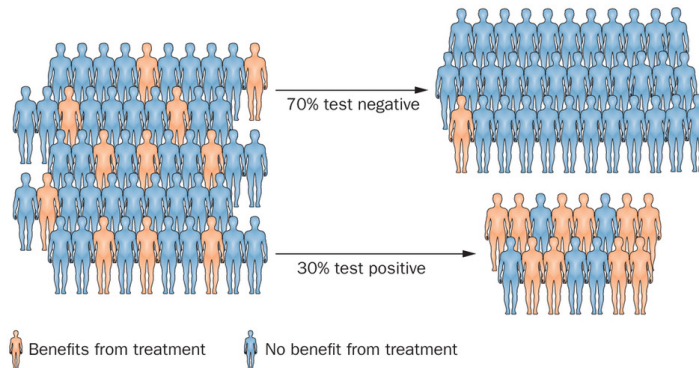
Clinical research facing replicability crisis



DOUBLE BLIND PLACEBO CONTROLLED TRIALS HAVE EMERGED AS STANDARD APPROVED PROCEDURES FOR CLINICAL TRIALS BUT WHY DO WE STILL PERFORM/DEVELOP INNOVATIVE MEDICINES WITH IRREPRODUCIBLE ANIMAL PHARMACOLOGY ? IRREPRODUCIBILITY MEANS HIGHER HEALTH CARE COST !

95% OF PRECLINICAL RESULTS/DATA DO NOT REPRODUCE IN CLINICAL TRIALS (EXCEPTION FABRICATED DATA BOTH PRE-CLINICAL RESEARCH)

CLINICAL RESEARCH ITSELF SUFFERS FROM REPRODUCIBILITY (MULTICENTRIC SAMPLING INCONSISTENT- AGE – SEX – ETHNIES RANDOMISATION INCONSISTENT-POLISHED UP DATA REPORTING .ETC



Concerns about a crisis of mass irreproducibility across scientific fields (“the replication crisis”) have stimulated a movement for open science, encouraging or even requiring researchers to publish their raw data and analysis code. Recently, a rule at the US Environmental Protection Agency (US EPA) would have imposed a strong open data requirement.

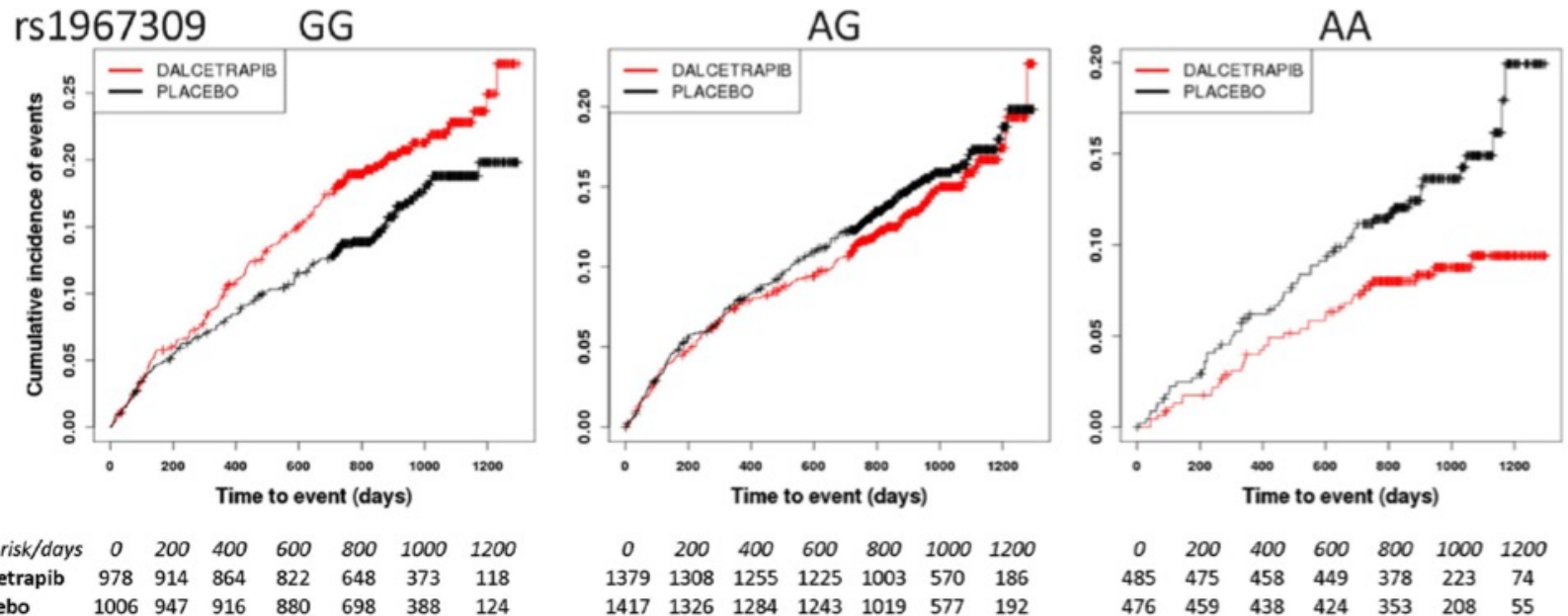
- **PUBLISH THE RESEARCH PLAN BEFORE TRIALS BEGINS (NO OPPORTUNITY TO CHANGE DURING THE APPROVED PROTOCOL (>5Y STUDIES)**

- **WHY HUMAN CLINICAL TRIALS ? WE CANNOT USE HUMAN BEINGS AS GUINEA PIGS !**

- **INTERNATIONAL COLLABORATIONS INCREASE VISIBILITY HENCE REPRODUCIBILITY**



Treatment Effect by *ADCY9* Genotypes in dal-OUTCOMES



Events: Composite of CHD death, resuscitated cardiac arrest, non-fatal myocardial infarction, unstable angina with objective evidence of ischemia, atherothrombotic stroke and unanticipated coronary revascularization

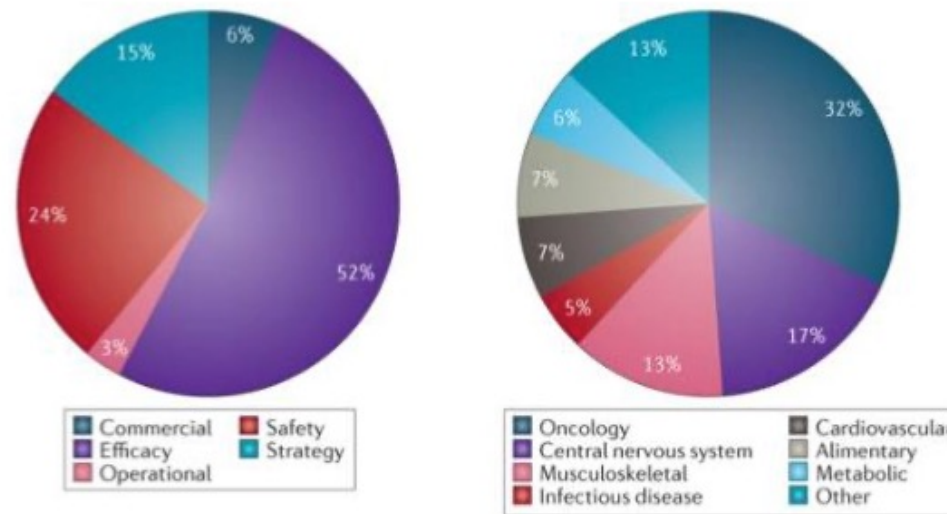
Figure. Kaplan–Meier curves of accumulating cardiovascular events in the dalcetrapib and placebo arms broken down according to the genotypes at rs1967309 in the *ADCY9* (adenylate cyclase type 9) gene. CHD indicates coronary heart disease.

Clinical research portfolio : the attrition rate - is AI-guided clinical research the solution ?



Translational failure in clinical phases

R. K. Harrison, *Nat. Rev. Drug Discov.* 2016, 15, 817.



76% of clinical programs fail due to efficacy or safety.

Clinical research portfolio : the attrition rate - the advent of AI-guided clinical research as improvement



The High Price Of Failed Clinical Trials: Time To Rethink The Model

*By Ralf Huss, MD, Chief Medical Officer,
Definiens*

Back in 2014, a [study](#) in Nature Biotech showed that only 32% of drugs have a probability of making it to Phase 3 trials, and only one in 10 drugs overall actually makes it to market. Things haven't improved since then.

BIO recently [put out](#) a study reporting that the average overall likelihood of approval (LOA) by FDA from Phase I was 9.6 percent – a 1 in 10 chance. The rate is even lower for major disease areas like oncology. Phase II clinical programs continue to experience low success rates as well, with only 30.7 percent of candidates advancing to Phase III, a slightly worse rate than it was a few years ago.

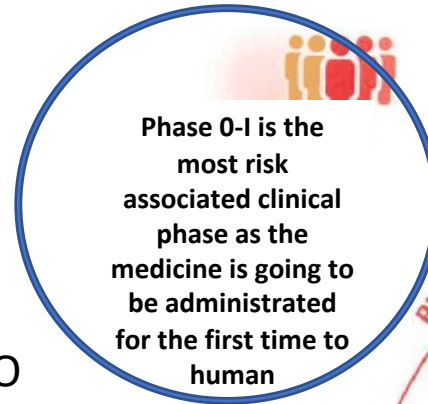
The cost of failed clinical trials is high, and the industry needs to focus on ways to reduce the



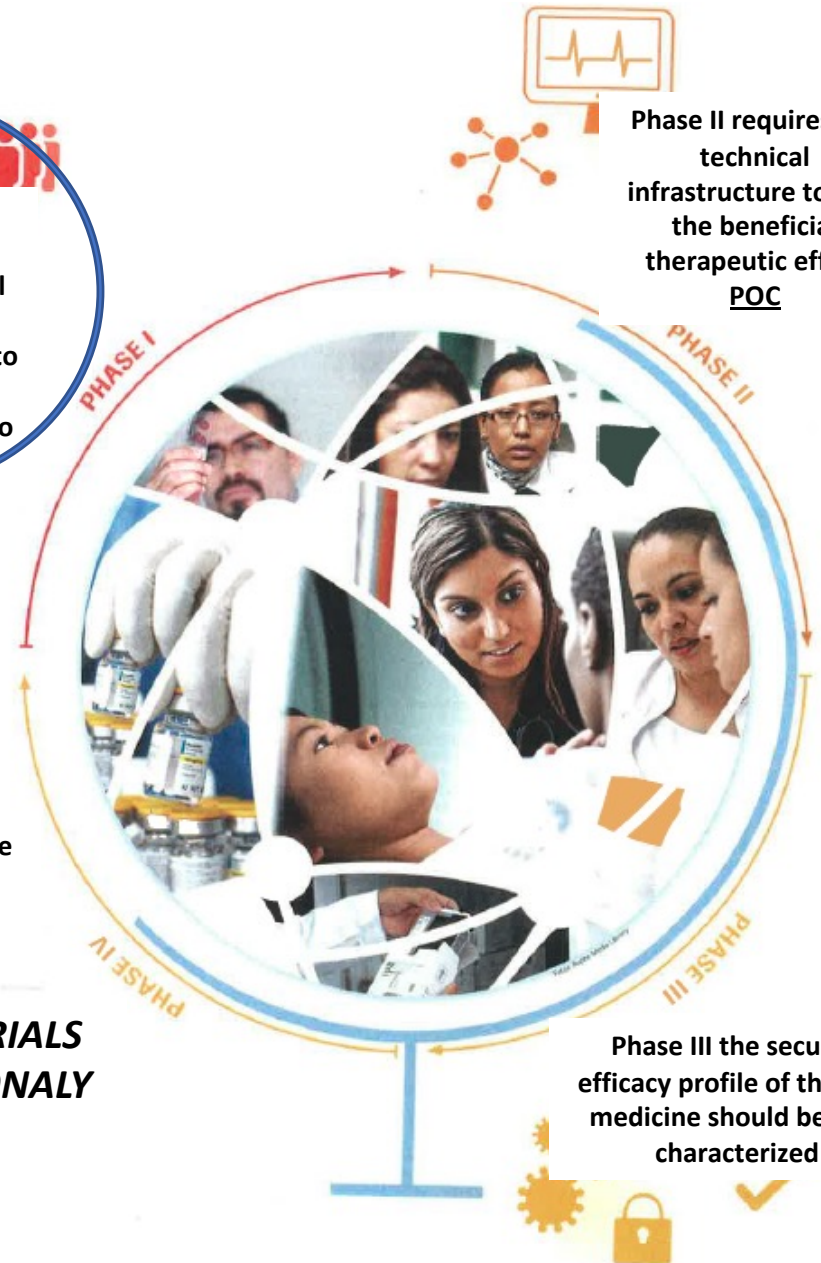
Clinical research : a 360 degrees view of a clinical scientist



- WHO IS DOING THIS ?
- AN EXPERIMENT WITH HUMAN SUBJECTS !
(healthy volunteers)
- MAINLY CARRIED OUT IN CLINICAL SETTING, CLOSE TO THE EMERGENCY ROOM
- DATA SHOULD/HAVE TO BE REPORTED TO A SPONSOR INDEPENDANT MONITORING BODY (DSMB)



Phase IV the safety profile of the new medicine Pharmacovigilance !



ETHICS COMITEES ARE INVOLVED IN EACH CLINICAL TRIALS PROTOCOLS - EACH CLINICAL TRIAL IS HANDLED NATIONALY (SEPARATELY FOR EACH COUNTRY)

Ranking of the hospitals in the world according to Newsweek 2025



Die besten Spitäler der Welt 2025

Rang	Institution	Land	Standort
1	Mayo Clinic	USA	Rochester
2	Cleveland Clinic	USA	Cleveland
3	Toronto General - University Health Network	Kanada	Toronto
4	The Johns Hopkins Hospital	USA	Baltimore
5	Karolinska Universitetssjukhuset	Schweden	Stockholm
6	Massachusetts General Hospital	USA	Boston
7	Charité	Deutschland	Berlin
8	Sheba Medical Center	Israel	Ramat Gan
9	Singapore General Hospital	Singapur	Singapur
10	Universitätsspital Zürich	Schweiz	Zürich
11	AP-HP Hôpital Universitaire Pitié Salpêtrière	Frankreich	Paris
12	Universitätsspital Basel	Schweiz	Basel
13	UCLA Medical Center	USA	Los Angeles
14	Universitätsklinikum Heidelberg	Deutschland	Heidelberg
15	CHUV	Schweiz	Lausanne

Tabella: Basler Zeitung; Quelle: «Newsweek»

Die besten Spitäler der Welt 2025.

Clinical research portfolio is public available - eg Incyte Inc.

<https://clinicaltrials.gov>



Our Portfolio

MPNs and GVHD

		Clinical Proof of Concept	Pivotal	Approved
Jakafi® (ruxolitinib) ¹ JAK1/JAK2	Myelofibrosis ² , polycythemia vera ³ , GVHD ⁴			
ruxolitinib QD JAK1/JAK2	Bioequivalence and stability testing			
parsaclisib PI3Kδ	Myelofibrosis + ruxolitinib			

General Hematology/Oncology

		Clinical Proof of Concept	Pivotal	Approved
Pemazyre® (pemigatinib) FGFR1/2/3	Cholangiocarcinoma ¹⁰			
Monjuvi® (tafasitamab-cxix) ¹¹ Minjuvi® (tafasitamab) ¹¹ CD19	r/r DLBCL ^{2,12,13}			
Iclusia® (oonatnib) ¹⁴ BCR-ABI	Chronic mueloid leukemia ¹² Ph+ ALL ¹²			

NIH U.S. National Library of Medicine

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ClinicalTrials.gov is a database of privately and publicly funded clinical studies conducted around the world.

baricitinib ⁴ JAK1/JAK2	Alopecia areata, COVID-19 ⁹			
capmatinib ⁷ MET	Liver cancer			

INCB81776 AXL/MER	Solid tumors			
INCB106385 A2A/A2B	Solid tumors			
INCA00186 CD73	Solid tumors			
INCB123667 CDK2	Solid tumors			

21 Molecular Targets 25 Clinical Candidates 7 Approved Products

incyte biosciences
 usine
 yverdon
 incyte corporation

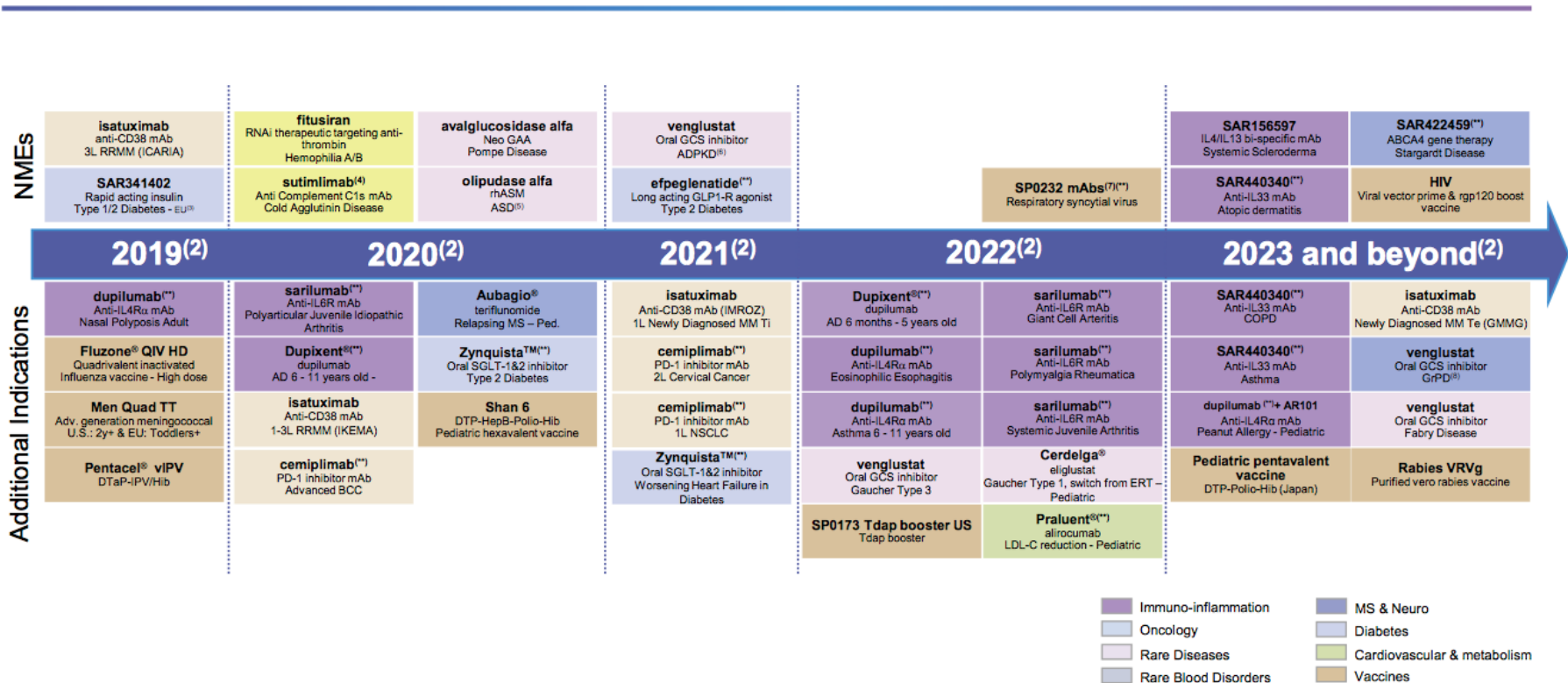
incyte biosciences
 usine
 yverdon
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Clinical research ends up with FDA submission and marketing : a survey of big Pharma pipelines



Pipeline charts as communicated at full-year results meeting dated February 7, 2019

Expected Submission Timeline



(1) Excluding Phase 1
 (2) Projects within a specified year are not arranged by submission timing
 (3) Submission strategy for the U.S. under evaluation
 (4) Also known as BIVV009
 (5) Acid Sphingomyelinase Deficiency
 (6) Autosomal Dominant Polycystic Kidney Disease

(7) Also known as MEDI8897
 (8) Gaucher Related Parkinson's Disease
 (***) Partnered and/or in collaboration – Sanofi may have limited or shared rights on some of these products

*The “one pill fits all” concept no longer supported as each group of individuals carry a different blueprint !
 An extraneous variable that wholly or partially accounts for the observed effect on disease status*

Clinical development not possible without animal pharmacology



THANK YOU.....

DO YOU HAVE ANY QUESTIONS ?

